

- Vainis elements of DO came from Ly. Dissen. came from 4 Division.

- Early connection with ORE?

25X1A9a [redacted] would know

- Associated with (in both Branch & cataloging etc.)

① Hiring of People

Testing of people in "pool"

25X1A9a from by [redacted]

(Ly started MIRA
E E A L)

25X1A9a

[redacted] states SK

25X1A9a

[redacted] worked on collection

scappnt area for NPIC

(Statistical Division) CRS not

involved in operational work.

25X1A9a

[redacted] came in early & rapidly.

25X1A9a

* Planning of transition to microstage system ([redacted] -

25X1A5a1

[redacted] with OCS)

25X1A9a

* Doc. Indexing - subclerks

Coop. with AFOS & elsewhere

* Minicases - Vainis

wrote first paper on

Problems of doc. Storage &
retrieval.

ISC.

ANIP ^{ad hoc info Proc Committee.}
Started here, he handles
opening cards.

25X1A5a1

* [REDACTED] came in before Wg. Consult.
(c. 84)

Topics

Awareness of Intellectual
Problems in indexing.

Open Literature

- Pub. Procurement etc

- catalog

- Ref. System

- Decentrality { Lg series
FOD

Info Storage & Retrieval

Phys. Storage

Library - coord. requirements

Pioneering? Not sure.

Systems in govt (ASIS) were
fragmented after the war. Problems of
Records Management. Check
literature of period of inter-
war period.

Best
recent
papers

Ba 25X1A9a

[REDACTED]

EA M Systems - earliest experiencing
25X1A5a1 paper with [REDACTED] on

Collected Br. of NPIC really
extensive of OCR

U-2? Wants to study of.
Import all along the line

Central Ref. - Silent Service.
Users & users of CRS are
intensely personal. With down from
Cann → agency → DOI

25X1X8

End of [REDACTED] period?

OCR was over extended -
Not very good lines to end
users. Rapid growth - Doing
many things not up to users
Did well on Pub Proc & Doc.
Reprints

Ly report must Andrews.

John H. ... (P. 1)
History Interview
(Continued)

13 May 1968

N^o

1. Any chance to look thru his files?
2. Comments in Ly Counselor's Report.
origin of? depart? Results?
3. Does he have paper he wrote on memo-card?
4. Pioneering - Not ~~sure~~ sure, he said. Others
have > opportunity men. Charge of mind?
5. Any sources on records suggest
problem in govt. after the war?
6. Does he have paper he did with Gen. Lee
on early LHM systems?
- ✓ 7. Impact of U-I, et al. Wanted to clarify.

Questions on his period as Director:

FOIA b3 b1

- ✓ 1. What did you find structure
was when you took over? What were problems?
- ✓ 2. What was his view of taking
over [redacted] at the time? Later.
- ✓ 3. How should CRUS be handled?
- ✓ 4. What about external relations
of CRS to COSIB, Exec Panel,
PFAB, etc. Construction?
5. Did we make the right move
in cutting off from COSIB?
6. How can CRS most effectively
relate to COSIB's successor committee
to NIFE staff?

(over)

7. What have been his main
lines of effort and planning for CRS?

8. What have been main problems
or obstacles?

9. What changes in management
philosophy have taken place?

10. How does he in report cuts?
What about the future?

- Space - Ly
- Seat help -
- Agree with paper?

Various approaches to Ref.
Series have more than cause -
area is functions
hand a. all current
collar - users, etc.

House
Continued

13 May 68

By Consultants Report -

Troubled stack taking
PAB's Task Teams.
Consultants' unfair - preconceptions.
But made some aspects of
system also lax in responding to red-uses.
("10 horrible cases")

All TT. has constructed
influence. Ex. TT II recon. return
to L.C. Ex. Pub. Proc. - OK -
nothing to apologize for.

In Intellog - changes in
quality control not in intellectual structure.

Didn't see SR

Didn't really penetrate

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* [REDACTED] was when human
collection systems were disrupted by
Technical systems & pulling to-
gether in all-source units. This
new all-source units (of CHIDE)
are inevitable - incl. going
away from punctuated division

→ T.F. under [REDACTED] pushed
into all-source environment
Sled see [REDACTED]

25X1A9a

25X1A9a

25X1A9a

~~But~~ [redacted] was ben to deal
with - U-2, etc, etc.

Suspect -

Asp
enhanced
in NPIC.

- ① Orinid Muroz
- ② Instaf. data
- ③ Utility of open lib.

Don't know too much
about analysts' world - Had to
tell him how to use computer, etc.

CPS has been providing public
utility services - plus custom
services. Services rather than
particulars in prod. &
will stay that way.

Assessment of OER - 1963 late

1. Whitty CNIVE?

* Central Ref. Concept

2. Personnel Policies

FOIAb3b1 Fresh look at CNIVE
and [redacted] managements. What
were possibilities for new
assessments & fresh experiences.

Decided to go all
out on CNIVE - test people,
FOIAb3b1 Personnel changes needed
in [redacted] - (good people they
were)

FOIAb3b1 Review of pubz at [redacted]
FOIAb3b1 Acquis. to [redacted] (Abernathy)

(Big reduction in IR
was going on when Sepaky)

Assumption (1st 2 yrs.) That
CNIVE objectives were valid.

CNIVE - how ~~that~~ it.

Test it? Charts of fair
& phases - still seriously on
present spectrum. Helped see
new of the world.

A normal systems engineering.

Grew its own bureaucracy.

What placed it out?

① over designed

② Existent at end of Project -

We ran a test operation - 5000

clinical docs. By then (64?) it

was overdesigned. Input costs

prohibitive. May move to

other ideas.

Might argue that such a

sophisticated system might

enhance analysts performance - but

takes much longer to perform

system - software slow in

coming -

Also new DDI management

changed focus of the Div. Shallow-

less community self. ; referred to

analysts 25X1A9a

[REDACTED] in Tech of
theoretical approach - Not such
practical approach.

ESM applic. Done with a

minimum of planning. Learned by

25X1A9a
[REDACTED]

p. 6,

Main results in this house
coming by learning by doing
rather than planning.

CHIVE - internally -
worthy the effort.

External Relations

A bit skeptical about

SCIPS -

T.T.
25X1A9a

Panel

COINS

Community efforts no
more successful than individual
agency efforts.

CHIVEs better than a
Community effort. 25X1A9a

SCIPS -

material methodology

SCIPS - a lot of
effort to no great purpose

T.T. template in Tangible
ASK PAB to access.

Can citizens - Consultant

RF+AB - Heat operators Too

conservatively

Can we show about our
perspective is and project the
future. See for ex, [REDACTED]

25X1A9a

25X1A9a

JOHN VANCE

①

Library Consultants Report

one effect, it triggered some stock-taking + soul searching
Paul Patel's task teams made constructive review of
situation, good job + good results

Librarians were pretty unfair, little cavalier in attitude
towards people running operations

maybe some operations were low in response to
end users - but not because people inefficient,
but rather carried away by beautiful
systems rather than by performance.

10 Horrible cars - perhaps literally true,
but not in "first".

P. Boul ^{25X1A9a} ended up with
constructive influence and concrete
results

Publication the manuscript came through
with flying colors - far better than
what other libraries could possibly
do.

Antecedent of SRAN like concept today.

(2)

Significant milestones in OCR

1. Library Consultants incident was significant
2. Human collection system drastically augmented by technical systems (U-2, TKH, etc.)
↳ Ball did not touch under last 2 years of R. Aron's regime is example -
He was OCR member on this - see my notes
Key factors were: Russia - U-2,
TKH, etc. - sensor programs went beyond COMINT
3. Creation of all source used due above, analysts went to all source -

CHIVE or ISG version of it was probably inevitable as result.

for section on Impact of U-2, TKH, etc.

Ground Photos, Industrial Register, Open Source
Publication in prospect - all put to

intensive use in N31C - OCR (3)
supplied many people and "optimum" procedures,
etc.

was a custom type relationship between OCR
analysts and Production Offices' analysts.

Production offices have been quite self-
sufficient

OCR more a servant than their partner

Central Reference Function will continue, not
grow in size in relation to Production
or users people.

1. Yancey meets OCR in 1963

First looked at: a) CH116 - what it meant for
officer

b) Central Reference concept
outside of COMS being personnel
policies

FOIAb3b1

c. CHURCH + [REDACTED] - how take fresh look
at - not condemn program in
fast but

d. Possibility to give people fresh view
assignments etc.

Enough set up work, etc.

e. TO. of PHASE III

FOIAb3b1

[REDACTED] - lot of people too long - spot - lot
of good people in a unit - change
assignment

f. Reference System - review of publications
undertaken

g. overtime

h. Check where we are, where going

i. Reduction of IR - summer of 1963?

During first 2 years focussed on assumption
CHURCH concept correct - therefore
get experienced people on team.

CHIVE - Worthwhile? S.V. Quinby (5)

It was

Our view of present world built on
CHIVE observations etc.

First phase weak

What decided not to continue?

1. overdesigned
2. input costs overshadowed

a shallow system, gradually diminishing
its outside relation ship.

We went to shallow system - somewhat
based on CHIVE [REDACTED]

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~~It was~~ added desirable learn by doing
rather than learn by planning

[REDACTED] 25X1A9a

All things considered, significant thing about
CRS is "learned by doing"

ie. Unimind

Was there work effort?

(6)

↓ V. feels intuitively - fundamentally yes
(all source area approach)

SKIPS - inter agency collaboration -
other forces at work

Talk Pres?

PHoto clips

R + D

Bio.

Foreign Pubs

not helpful to us

Get Paul Boral's mem. re SKIPS

RELIAB

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PANEL ← bad show - not known, understand etc.

Point out continuity in coordination of Punch Card
Support, Computer links etc.

25X1A9a

Go to

etc to project future of office - judgments

OCR has tried the full circle ⁽⁷⁾

i.e. manual to automation & back -
trial all alternatives during all this period.
has not been a dead-end exercise etc -

note

Write of accomplishments in response to
situations & needs in addition to all
these surveys, studies, proposals. pushes
to automate - all problems — in addition
to replying to them we have kept doing
ops. job and done well —

We have made in house, spontaneous
self-initiated improvements. We
have given up good working procedures
& ways for what is hoped to be even
better —

25X1A9a

27 June 1968

Collected will died [redacted] - A P K 25X1A9a

She made notes for herself on various activities of MD, who, what, why, how done etc — kept a diary of what went on — wrote procedures to help her do work kept anything on MD.

When she left for Stuart Bldg, in 1956 — called for her diary + notes etc in early 1957 found they had been destroyed.

She does happen to have a draft of a procedure on microfilming aperture cards —

She searching if she has anything else of interest

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mentioned ~~that~~ [redacted] on microfilmable & early days of MD. also wrote [redacted] on —

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to help to put in to start ^{2 sets of} MIS gazetteer

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Nov 1948, [redacted] was in on beginning of intellogram system (ie MD aspects) also microfilming of aperture cards also G R Film Library Intellogram

Will do all she can to help -

Will check if she finds anything else -

Meanwhile I said we will be in touch later to "tap" her personal knowledge & memory to fill in gaps or develop points as we progress.